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June 29, 2026

Company Name: KOEI TECMO HOLDINGS CO., LTD.
 Name of representative: Hisashi Koinuma
 President & CEO (Representative Director)
 (Security Code 3635 TSE Prime Market)
 Inquiries: Kenjiro Asano
 Senior Executive Officer & CFO
 (TEL 045-562-8111)

Matters Related to Controlling Shareholders, etc.

1. Trade Name, etc. of the Parent Company, Controlling Shareholders (excluding the Parent Company), or Other Related Companies

(As of March 31, 2026)

Trade Name	Attribute	Percentage of Voting Rights Owned(%)			Financial Instruments Exchanges Where the Issued Shares Are Listed
		Direct Ownership	Aggregated Ownership	Total	
KOYU HOLDINGS CO., LTD.	Parent Company	51.92	—	51.92	None
KOYU CO., LTD.	Parent Company	—	51.92	51.92	None

2. Names of Parent Companies, etc. Considered to Have a Significant Impact on the Listed Company and the Reasons Therefor

Name: KOYU HOLDINGS CO., LTD.

Reason: It is recognized as having the greatest influence on KOEI TECMO HOLDINGS CO., LTD. because it directly owns 51.92% of the company's voting rights.

3. Position of the Listed Company within the Corporate Group of the Parent Company, etc., and Other Relationships between the Listed Company and the Parent Company, etc.

KOYU HOLDINGS CO., LTD. is the parent company of our company, directly owning 51.92% of our voting rights. The company is engaged in real estate leasing and management, as well as the holding and management of securities.

KOYU CO., LTD., as the parent company of KOYU HOLDINGS CO., LTD., indirectly owns 51.92% of our voting rights and is also a parent company of our company. It is engaged in real estate leasing and management, as well as the holding and management of securities. Additionally, Game Art Museum Co., Ltd., a subsidiary of KOYU CO., LTD., manages and operates museums and theme parks.

Regarding personnel relationships as of the submission date, three of our eleven directors concurrently serve in positions at the aforementioned companies; however, there are no material business transactions between these companies and our company.

Furthermore, important approval matters related to our business activities are deliberated by a board of directors in which independent outside directors constitute the majority. Our company makes decisions independently, and we believe that the independence of our management decisions is sufficiently ensured.

(Concurrent Positions of Directors)

Position	Name	Position in Parent Company, etc. or Its Group Companies	Reason for Appointment as Director of the Company
Chairman Emeritus (Director)	Keiko Erikawa	(Parent Company) KOYU HOLDINGS CO., LTD. Chairman Emeritus (Director) KOYU CO., LTD. Chairman Emeritus (Director) (Subsidiary of the Parent Company) Game Art Museum Co., Ltd. Director	To receive advice and recommendations on the overall management of the Company from the perspective of an experienced business executive.
Chairman (Representative Director) & Chairman of the Board of Directors	Yoichi Erikawa	(Parent Company) KOYU HOLDINGS CO., LTD. Chairman (Representative Director) KOYU CO., LTD. Chairman (Representative Director) (Subsidiary of the Parent Company) Game Art Museum Co., Ltd. Director	Because he is well qualified to oversee the decision-making of the company's management matters and the execution of business operations from the perspective of an experienced business executive.
Managing Director & CSuO	Mei Erikawa	(Parent Company) KOYU HOLDINGS CO., LTD. President (Representative Director) KOYU CO., LTD. President (Representative Director) (Subsidiary of the Parent Company) Game Art Museum Co., Ltd. Representative Director	To receive advice and recommendations on the overall management of the Company from the perspective of an executive and based on experience as a director of the Company's subsidiary, KOEI TECMO GAMES CO., LTD.

4. Matters Related to Transactions with Controlling Shareholders, etc.

There are no material matters to be disclosed.

It should be noted that the material transactions between our group and persons who have close relationships with KOYU HOLDINGS CO., LTD. and KOYU CO., LTD. are as follows.

(Period: From April 1, 2025 to March 31, 2026.)

Types	Company name or name	Location	Capital or investment (Millions of yen)	Business Content or Occupation	Percentage of voting rights, etc. owned (or held) (%)	Relationship with related party	Details of transaction	Transaction amount (Millions of yen)	subject	Balance at end of period (Millions of yen)
officer	Keiko Erikawa	—	—	Chairman Emeritus (Director)	Direct 0.00 [1.21]	—	Exercise of stock options (Note 2)	11	—	—
officer	Yoichi Erikawa	—	—	Chairman (Representative Director) & Chairman of the Board of Directors	Direct 0.00 [1.21]	—	Exercise of stock options (Note 2)	11	—	—

Notes:

- The figures in brackets in the “Percentage of voting rights, etc. owned (or held)” column represent the percentage owned by persons in close relationships or persons acting in concert, and are stated separately (and are not included in the main percentage).
- This shows the exercise, during the current fiscal year, of stock acquisition rights granted pursuant to the resolution adopted at the Board of Directors meeting held on August 29, 2022.
- The “Transaction amount” column shows the amount calculated by multiplying the number of

shares issued upon the exercise of stock acquisition rights during the current consolidated fiscal year by the paid-in amount at the time of exercise.

5. Status of Implementation of Measures to Protect Minority Shareholders in Transactions with Controlling Shareholders, etc.

There are no applicable matters.

End