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# Consolidated Financial Results for the Year Ended March 31, 2023 [Japanese GAAP]

April 24, 2023

Company name: KOEI TECMO HOLDINGS CO., LTD. Stock exchange listing: Tokyo Code number: 3635 URL: https://www.koeitecmo.co.jp/ Representative: Yoichi Erikawa President & CEO (Representative Director) Contact: Kenjiro Asano Director, Senior Executive Officer & CFO Phone: +81-45-562-8111 Scheduled date of Annual General Meeting of Shareholders: June 15, 2023 Scheduled date of commencing dividend payments: June 16, 2023 Scheduled date of filing annual securities report: June 16, 2023 Availability of supplementary briefing material on annual financial results: Yes Schedule of annual financial results briefing session: Yes

(Amounts of less than one millions of yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (April 1, 2022 to March 31, 2023)

| (1) Consolidated Operating Re  | (% indicates changes from the previous corresponding period.) |         |                            |                    |           |                 |                            |      |  |           |
|--------------------------------|---|---------|----------------------------|--------------------|-----------|-----------------|----------------------------|------|--|-----------|
|                                | Net sales   |         | Operating 1                | Operating profit O |           | Ordinary profit |                            |      | Profit attributable to<br>owners of parent |           |
| Fiscal year ended              | Millions of yen   | %       | Millions of yen            | %                  | Millions  | of yen          | %                          | Mi   | llions of yen                              | %         |
| March 31, 2023                 | 78,417  | 7.8     | 39,133                     | 13.3               | 39        | ,899            | (18.1)                     |      | 30,935                                     | (12.5)    |
| March 31, 2022                 | 72,759  | 20.5    | 34,527                     | 41.5               | 48        | ,696            | 23.9                       |      | 35,359                                     | 19.7      |
| (Note) Comprehensive income    | e: Fiscal year  | ended I | March 31, 2023:            | ¥                  | 2         | 20,703          | million                    | [    | (19.3)%]                                   |           |
| Fiscal year ended M            |   |         | March 31, 2022:            | ¥                  | 2         | 25,655          | million                    | ]    | (47.7)%]                                   |           |
|                                | 01  |         | ited earnings per<br>share | Rate of r<br>equ   |           |                 | nary profi<br>l assets rat |      | Operating<br>net sale                      | 1         |
| Fiscal year ended              |   | Yen     | Yen                        |                    | %         |                 |                            | %    |  | %         |
| March 31, 2023                 | 98.   | 20      | 91.22                      |                    | 22.1      |                 | 1                          | 8.5  |  | 49.9      |
| March 31, 2022                 | 107.  | 28      | 104.85                     |                    | 23.4      |                 | 2                          | 23.7 |  | 47.5      |
| (Reference) Equity in earnings | (losses) of affilia   | ted con | panies: Fiscal             | year ende          | d March 3 | 1, 202          | 3:                         | ¥    |  | - million |
|                                |   |         | Fiscal                     | year endeo         | d March 3 | 1,202           | 2:                         | ¥    |  | - million |

(2) Consolidated Financial Position

|                     |       | Total assets    | Net as | ssets           | Capital adequacy ratio | Net assets per share |
|---------------------|-------|-----------------|--------|-----------------|------------------------|----------------------|
| As of               |       | Millions of yen | Ν      | fillions of yen | %                      | Yen                  |
| March 31, 2023      |       | 210,889         |        | 142,684         | 67.4                   | 450.72               |
| March 31, 2022      |       | 219,803         |        | 138,101         | 62.6                   | 437.16               |
| (Reference) Equity: | As of | March 31, 2023: | ¥      | 142,143         | million                |                      |
|                     | As of | March 31, 2022: | ¥      | 137,690         | million                |                      |

(3) Consolidated Cash Flows

|                   | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash<br>equivalents at the end<br>of period |  |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|--|
| Fiscal year ended | Millions of yen                      | Millions of yen                      | Millions of yen                      | Millions of yen                                      |  |
| March 31, 2023    | 29,692                               | (21,394)                             | (16,588)                             | 11,733   |  |
| March 31, 2022    | 24,819                               | (13,168)                             | (4,561)                              | 19,503   |  |

#### 2. Dividends

|                    |                    | Anr                | ual dividends      | Total    | Payout | Dividends<br>to net |                         |                          |
|--------------------|--------------------|--------------------|--------------------|----------|--------|---------------------|-------------------------|--------------------------|
|                    | 1st<br>quarter-end | 2nd<br>quarter-end | 3rd<br>quarter-end | Year-end | Total  | dividends           | ratio<br>(consolidated) | assets<br>(consolidated) |
| Fiscal year ended  | Yen                | Yen                | Yen                | Yen      | Yen    | Millions of yen     | %                       | %                        |
| March 31, 2022     | -                  | 0.00               | -                  | 108.00   | 108.00 | 17,008              | 50.3                    | 11.6                     |
| March 31, 2023     | -                  | 0.00               | -                  | 50.00    | 50.00  | 15,768              | 50.9                    | 11.3                     |
| Fiscal year ending |                    |                    |                    |          |        |                     |                         |                          |
| March 31, 2024     | -                  | 0.00               | -                  | 50.00    | 50.00  |                     | 50.8                    |                          |
| (Forecast)         |                    |                    |                    |          |        |                     |                         |                          |

(Note) Breakdown of the year-end dividend for the fiscal year ended March 31, 2023 :

| Commemorative dividend | - | yen |
|------------------------|---|-----|
| Special dividend       | - | yen |

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2024 (April 1, 2023 to March 31, 2024)

| (% indicates changes from the previous corresponding perio |                    |      |                    |        |                    |       |  |       |                             |
|--|--------------------|------|--------------------|--------|--------------------|-------|--|-------|-----------------------------|
|  | Net sales          |      | Operating profit   |        | Ordinary profit    |       | Profit attributable<br>to owners of parent |       | Basic earnings per<br>share |
|  | Millions of<br>yen | %    | Millions of<br>yen | %      | Millions of<br>yen | %     | Millions of<br>yen                         | %     | Yen                         |
| Six months ending<br>September 30, 2023                    | 41,000             | 17.9 | 15,200             | (17.0) | 16,200             | (8.3) | 12,500                                     | (8.4) | 39.68                       |
| Full year  | 95,000             | 21.1 | 37,500             | (4.2)  | 40,500             | 1.5   | 31,000                                     | 0.2   | 98.40                       |

\* Notes:

| (1) Changes in significant sub | sidiaries during the period under review (changes in specified subsidiarie | s resulting in changes in |
|--------------------------------|--|---------------------------|
| scope of consolidation):       | No   |                           |

)

| New        | - | (Company name: |
|------------|---|----------------|
| Exclusion: | - | (Company name: |

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

- 1) Changes in accounting policies due to the revision of accounting standards: Yes
  - 2) Changes in accounting policies other than 1) above: No
  - 3) Changes in accounting estimates: No

4) Retrospective restatement: No

## (3) Total number of issued shares (common shares)

| 1) Total number of issued shares at t | the end of the period (including treasury shares): |
|---------------------------------------|--|
| March 31, 2023:                       | 336,096,924 shares                                 |
| March 31, 2022:                       | 336,096,924 shares                                 |

| 2) Number of treasury shares at th | e end of the period: |
|------------------------------------|----------------------|
| March 31, 2023:                    | 20,727,352 shares    |
| March 31, 2022:                    | 21,133,014 shares    |

| 3) Average number of shares outstanding during the period: |                    |
|--|--------------------|
| Fiscal Year ended March 31, 2023:                          | 315,035,577 shares |
| Fiscal Year ended March 31, 2022:                          | 329,598,396 shares |

## (Reference) Summary of Non-consolidated Financial Results

| (1) Non-consolidated Operatin | (% indicates changes from the previous corresponding period.) |        |                  |        |                 |        |                 |        |
|-------------------------------|---|--------|------------------|--------|-----------------|--------|-----------------|--------|
|                               | Net sales   |        | Operating profit |        | Ordinary profit |        | Net income      |        |
| Fiscal year ended             | Millions of yen   | %      | Millions of yen  | %      | Millions of yen | %      | Millions of yen | %      |
| March 31, 2023                | 20,530  | (61.0) | 17,750           | (64.5) | 18,950          | (62.5) | 18,302          | (63.5) |
| March 31, 2022                | 52,611  | 178.1  | 50,022           | 196.2  | 50,550          | 197.7  | 50,179          | 200.4  |

## 1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (April 1, 2022 to March 31, 2023)

|                   | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Fiscal year ended | Yen                      | Yen                        |
| March 31, 2023    | 58.10                    | 53.28                      |
| March 31, 2022    | 152.24                   | 149.03                     |

(2) Non-consolidated Financial Position

|                     |       | Total assets    | Net a | ssets           | Capital adequacy ratio | Net assets per share |
|---------------------|-------|-----------------|-------|-----------------|------------------------|----------------------|
| As of               |       | Millions of yen | N     | Millions of yen | %                      | Yen                  |
| March 31, 2023      |       | 149,227         |       | 100,976         | 67.3                   | 318.47               |
| March 31, 2022      |       | 147,949         |       | 98,959          | 66.6                   | 312.89               |
| (Reference) Equity: | As of | March 31, 2023: | ¥     | 100,434         | million                |                      |
|                     |       |                 |       |                 |                        |                      |

¥

As of March 31, 2022:

98,548 million

# Consolidated Financial Statements

Consolidated Balance Sheets

|  | As of March 31, 2022 | As of March 31, 2023 |  |
|--|----------------------|----------------------|--|
| Assets   |                      |                      |  |
| Current assets                                   |                      |                      |  |
| Cash and deposits                                | 20,235               | 12,529               |  |
| Accounts receivable - trade, and contract assets | 13,072               | 21,650               |  |
| Securities                                       | 25,185               | 8,076                |  |
| Merchandise and finished goods                   | 38                   | 94                   |  |
| Work in process                                  | 112                  | 29                   |  |
| Raw materials and supplies                       | 77                   | 67                   |  |
| Other  | 13,365               | 6,684                |  |
| Allowance for doubtful accounts                  | (11)                 | (17                  |  |
| Total current assets                             | 72,075               | 49,113               |  |
| Non-current assets                               |                      |                      |  |
| Property, plant and equipment                    |                      |                      |  |
| Buildings and structures, net                    | 22,270               | 21,432               |  |
| Land   | 14,093               | 13,974               |  |
| Construction in progress                         | 82                   | 68                   |  |
| Other, net                                       | 1,399                | 1,461                |  |
| Total property, plant and equipment              | 37,846               | 36,936               |  |
| Intangible assets                                |                      |                      |  |
| Other  | 275                  | 245                  |  |
| Total intangible assets                          | 275                  | 245                  |  |
| Investments and other assets                     |                      |                      |  |
| Investment securities                            | 102,940              | 112,766              |  |
| Deferred tax assets                              | 881                  | 5,622                |  |
| Retirement benefit asset                         | 1,824                | 1,805                |  |
| Other  | 4,749                | 4,535                |  |
| Allowance for doubtful accounts                  | (790)                | (135                 |  |
| Total investments and other assets               | 109,605              | 124,594              |  |
| Total non-current assets                         | 147,727              | 161,775              |  |
| Total assets                                     | 219,803              | 210,889              |  |

(Millions of yen)

|  | As of March 31, 2022 | As of March 31, 2023 |
|--|----------------------|----------------------|
| Liabilities  |                      |                      |
| Current liabilities  |                      |                      |
| Notes and accounts payable - trade                           | 520                  | 1,169                |
| Accounts payable - other                                     | 9,646                | 4,573                |
| Income taxes payable   | 6,470                | 4,112                |
| Provision for bonuses  | 1,928                | 1,697                |
| Provision for bonuses for directors (and other officers)     | 389                  | 344                  |
| Other  | 13,660               | 8,121                |
| Total current liabilities                                    | 32,616               | 20,019               |
| Non-current liabilities                                      |                      |                      |
| Convertible-bond-type bonds with share<br>acquisition rights | 48,146               | 47,341               |
| Deferred tax liabilities                                     | 156                  | 132                  |
| Other  | 782                  | 711                  |
| Total non-current liabilities                                | 49,085               | 48,185               |
| Total liabilities  | 81,701               | 68,204               |
| Net assets   |                      |                      |
| Shareholders' equity   |                      |                      |
| Share capital  | 15,000               | 15,000               |
| Capital surplus  | 28,006               | 27,844               |
| Retained earnings  | 130,954              | 145,046              |
| Treasury shares  | (39,393)             | (38,639)             |
| Total shareholders' equity                                   | 134,567              | 149,251              |
| Accumulated other comprehensive income                       |                      |                      |
| Valuation difference on available-for-sale securities        | 3,548                | (6,870)              |
| Revaluation reserve for land                                 | (3,115)              | (3,115)              |
| Foreign currency translation adjustment                      | 2,418                | 3,034                |
| Remeasurements of defined benefit plans                      | 271                  | (157)                |
| Total accumulated other comprehensive income                 | 3,122                | (7,108)              |
| Share acquisition rights                                     | 411                  | 541                  |
| Total net assets   | 138,101              | 142,684              |
| Total liabilities and net assets                             | 219,803              | 210,889              |
|  |                      |                      |

# Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

|   | For the fiscal year ended March 31, 2022 | For the fiscal year ended March 31, 2023 |
|---|--|--|
| Net sales   | 72,759                                   | 78,417                                   |
| Cost of sales   | 22,156                                   | 21,317                                   |
| Gross profit  | 50,602                                   | 57,099                                   |
| Selling, general and administrative expenses              | 16,075                                   | 17,966                                   |
| Operating profit  | 34,527                                   | 39,133                                   |
| Non-operating income                                      |  |  |
| Interest income   | 5,606                                    | 13,951                                   |
| Dividend income   | 981                                      | 734                                      |
| Gain on sale of investment securities                     | 23,471                                   | 1,732                                    |
| Foreign exchange gains                                    | 393                                      | 139                                      |
| Gain on redemption of securities                          | 1,230                                    | 514                                      |
| Gain on valuation of derivatives                          | 1,869                                    | 4,298                                    |
| Other   | 399                                      | 942                                      |
| Total non-operating income                                | 33,952                                   | 22,313                                   |
| Non-operating expenses                                    |  |  |
| Loss on valuation of investment securities                | 469                                      | -  |
| Loss on sale of investment securities                     | 6,378                                    | 2,759                                    |
| Loss on redemption of securities                          | 3,004                                    | 13,976                                   |
| Loss on valuation of derivatives                          | 8,920                                    | 4,643                                    |
| Other   | 1,009                                    | 167                                      |
| Total non-operating expenses                              | 19,783                                   | 21,547                                   |
| Ordinary profit   | 48,696                                   | 39,899                                   |
| Extraordinary income                                      |  |  |
| Gain on sale of shares of subsidiaries                    | -  | 63                                       |
| Subsidy income  | 2,949                                    | -  |
| Total extraordinary income                                | 2,949                                    | 63                                       |
| Extraordinary losses                                      |  |  |
| Impairment losses   | 146                                      | -  |
| Loss on tax purpose reduction entry of non-current assets | 2,860                                    | -  |
| Total extraordinary losses                                | 3,007                                    | -  |
| Profit before income taxes                                | 48,638                                   | 39,963                                   |
| Income taxes - current                                    | 12,723                                   | 8,979                                    |
| Income taxes - deferred                                   | 555                                      | 48                                       |
| Total income taxes  | 13,279                                   | 9,028                                    |
| Profit  | 35,359                                   | 30,935                                   |
| Profit attributable to owners of parent                   | 35,359                                   | 30,935                                   |

Consolidated Statements of Comprehensive Income

|   |   | (Millions of yen)                           |
|---|---|---|
|   | For the fiscal year<br>ended March 31, 2022 | For the fiscal year<br>ended March 31, 2023 |
| Profit  | 35,359                                      | 30,935                                      |
| Other comprehensive income                            |   |   |
| Valuation difference on available-for-sale securities | (11,047)                                    | (10,418)                                    |
| Foreign currency translation adjustment               | 1,243                                       | 616   |
| Remeasurements of defined benefit plans, net of tax   | 100   | (428)                                       |
| Total other comprehensive income                      | (9,704)                                     | (10,231)                                    |
| Comprehensive income                                  | 25,655                                      | 20,703                                      |
| Comprehensive income attributable to                  |   |   |
| Comprehensive income attributable to owners of parent | 25,655                                      | 20,703                                      |

# Consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2022

(Millions of yen)

|  |                      |                 |                   | (                  | mons or yen)                     |  |
|--|----------------------|-----------------|-------------------|--------------------|----------------------------------|--|
|  | Shareholders' equity |                 |                   |                    |                                  |  |
|  | Share capital        | Capital surplus | Retained earnings | Treasury<br>shares | Total<br>shareholders'<br>equity |  |
| Balance at beginning of period                             | 15,000               | 27,833          | 110,529           | (1,364)            | 151,999                          |  |
| Cumulative effects<br>of changes in<br>accounting policies |                      |                 | 15                |                    | 15                               |  |
| Restated balance   | 15,000               | 27,833          | 110,544           | (1,364)            | 152,014                          |  |
| Changes during period                                      |                      |                 |                   |                    |                                  |  |
| Dividends of surplus                                       |                      |                 | (14,949)          |                    | (14,949)                         |  |
| Profit attributable to owners of parent                    |                      |                 | 35,359            |                    | 35,359                           |  |
| Purchase of treasury shares                                |                      |                 |                   | (38,529)           | (38,529)                         |  |
| Disposal of treasury shares                                |                      | 172             |                   | 499                | 672                              |  |
| Net changes in<br>items other than<br>shareholders' equity |                      |                 |                   |                    |                                  |  |
| Total changes<br>during period                             | -                    | 172             | 20,409            | (38,029)           | (17,446)                         |  |
| Balance at end of period                                   | 15,000               | 28,006          | 130,954           | (39,393)           | 134,567                          |  |

|  | Accumulated other comprehensive income                         |                                    |  |   |  |                                |                     |
|--|--|------------------------------------|--|---|--|--------------------------------|---------------------|
|  | Valuation<br>difference on<br>available-for-sale<br>securities | Revaluation<br>reserve for<br>land | Foreign<br>currency<br>translation<br>adjustment | Remeasurements<br>of defined<br>benefit plans | Total<br>accumulated<br>other<br>comprehensive<br>income | Share<br>acquisition<br>rights | Total net<br>assets |
| Balance at beginning of period                             | 14,596   | (3,115)                            | 1,174  | 171   | 12,827   | 303                            | 165,129             |
| Cumulative effects<br>of changes in<br>accounting policies |  |                                    |  |   |  |                                | 15                  |
| Restated balance   | 14,596   | (3,115)                            | 1,174  | 171   | 12,827   | 303                            | 165,145             |
| Changes during period                                      |  |                                    |  |   |  |                                |                     |
| Dividends of<br>surplus                                    |  |                                    |  |   |  |                                | (14,949)            |
| Profit attributable to<br>owners of parent                 |  |                                    |  |   |  |                                | 35,359              |
| Purchase of treasury shares                                |  |                                    |  |   |  |                                | (38,529)            |
| Disposal of treasury shares                                |  |                                    |  |   |  |                                | 672                 |
| Net changes in<br>items other than<br>shareholders' equity | (11,047)   |                                    | 1,243  | 100   | (9,704)  | 107                            | (9,596)             |
| Total changes<br>during period                             | (11,047)   | -                                  | 1,243  | 100   | (9,704)  | 107                            | (27,043)            |
| Balance at end of period                                   | 3,548  | (3,115)                            | 2,418  | 271   | 3,122  | 411                            | 138,101             |

# For the fiscal year ended March 31, 2023

| (Millions of yen)  |               |                      |                   |                    |                                  |  |  |
|--|---------------|----------------------|-------------------|--------------------|----------------------------------|--|--|
|  |               | Shareholders' equity |                   |                    |                                  |  |  |
|  | Share capital | Capital surplus      | Retained earnings | Treasury<br>shares | Total<br>shareholders'<br>equity |  |  |
| Balance at beginning of period                             | 15,000        | 28,006               | 130,954           | (39,393)           | 134,567                          |  |  |
| Changes during period                                      |               |                      |                   |                    |                                  |  |  |
| Dividends of surplus                                       |               |                      | (17,008)          |                    | (17,008)                         |  |  |
| Profit attributable to owners of parent                    |               |                      | 30,935            |                    | 30,935                           |  |  |
| Purchase of treasury shares                                |               |                      |                   | (11)               | (11)                             |  |  |
| Disposal of treasury shares                                |               | (162)                |                   | 765                | 603                              |  |  |
| Change in scope of consolidation                           |               |                      | 165               |                    | 165                              |  |  |
| Net changes in<br>items other than<br>shareholders' equity |               |                      |                   |                    |                                  |  |  |
| Total changes<br>during period                             | -             | (162)                | 14,092            | 754                | 14,684                           |  |  |
| Balance at end of period                                   | 15,000        | 27,844               | 145,046           | (38,639)           | 149,251                          |  |  |

|  | Accumulated other comprehensive income                         |                                    |  |   |  |                                |                     |
|--|--|------------------------------------|--|---|--|--------------------------------|---------------------|
|  | Valuation<br>difference on<br>available-for-sale<br>securities | Revaluation<br>reserve for<br>land | Foreign<br>currency<br>translation<br>adjustment | Remeasurements<br>of defined<br>benefit plans | Total<br>accumulated<br>other<br>comprehensive<br>income | Share<br>acquisition<br>rights | Total net<br>assets |
| Balance at beginning of period                             | 3,548  | (3,115)                            | 2,418  | 271   | 3,122  | 411                            | 138,101             |
| Changes during period                                      |  |                                    |  |   |  |                                |                     |
| Dividends of<br>surplus                                    |  |                                    |  |   |  |                                | (17,008)            |
| Profit attributable to owners of parent                    |  |                                    |  |   |  |                                | 30,935              |
| Purchase of treasury shares                                |  |                                    |  |   |  |                                | (11)                |
| Disposal of treasury shares                                |  |                                    |  |   |  |                                | 603                 |
| Change in scope of consolidation                           |  |                                    |  |   |  |                                | 165                 |
| Net changes in<br>items other than<br>shareholders' equity | (10,418)   |                                    | 616  | (428)   | (10,231)   | 130                            | (10,101)            |
| Total changes<br>during period                             | (10,418)   | -                                  | 616  | (428)   | (10,231)   | 130                            | 4,583               |
| Balance at end of period                                   | (6,870)  | (3,115)                            | 3,034  | (157)   | (7,108)  | 541                            | 142,684             |

## Consolidated Statements of Cash Flows

|   |  | (Millions of yen)                        |
|---|--|--|
|   | For the fiscal year ended March 31, 2022 | For the fiscal year ended March 31, 2023 |
| Cash flows from operating activities  |  |  |
| Profit before income taxes  | 48,638                                   | 39,963                                   |
| Depreciation  | 1,555                                    | 1,643                                    |
| Impairment losses   | 146                                      | -  |
| Increase (decrease) in provision for loss on orders received                            | (35)                                     | -  |
| Increase (decrease) in allowance for doubtful accounts                                  | (1)                                      | 6  |
| Increase (decrease) in provision for bonuses for  |  |  |
| directors (and other officers)  | 71                                       | (44)                                     |
| Increase (decrease) in provision for bonuses  | 284                                      | (235)                                    |
| Interest and dividend income  | (6,588)                                  | (14,685)                                 |
| Subsidy income  | (2,949)                                  | -  |
| Loss on tax purpose reduction entry of non-current                                      | 2,860                                    | _  |
| assets  |  |  |
| Loss (gain) on valuation of investment securities                                       | 469                                      | -  |
| Loss (gain) on sale of investment securities  | (17,092)                                 | 1,026                                    |
| Loss (gain) on redemption of securities   | 1,774                                    | 13,462                                   |
| Loss (gain) on valuation of derivatives   | 7,051                                    | 345                                      |
| Loss (gain) on sale of property, plant and equipment<br>Foreign exchange losses (gains) | (4)                                      | 16<br>480                                |
| Decrease (increase) in trade receivables  | (64)<br>(1,690)                          | (8,479)                                  |
| Decrease (increase) in inventories  | 118                                      | 38                                       |
| Increase (decrease) in trade payables   | 155                                      | 599                                      |
| Increase (decrease) in accounts payable - other   | (1,641)                                  | 2,403                                    |
| Increase (decrease) in accrued consumption taxes  | (1,224)                                  | (77                                      |
| Increase (decrease) in deposits received  | -  | 16                                       |
| Other, net  | 745                                      | (914)                                    |
| Subtotal  | 32,579                                   | 35,562                                   |
| Interest and dividends received   | 5,246                                    | 5,210                                    |
| Interest paid   | (0)                                      | (8)                                      |
| Income taxes refund   | 3,044                                    | 9,829                                    |
| Income taxes paid   | (16,050)                                 | (20,902)                                 |
| Net cash provided by (used in) operating activities                                     | 24,819                                   | 29,692                                   |
| ash flows from investing activities   | (1.1(0))                                 | (040)                                    |
| Payments into time deposits<br>Proceeds from withdrawal of time deposits                | (1,169)<br>1,081                         | (940)<br>881                             |
| Purchase of short-term and long-term investment   | 1,081                                    |  |
| securities  | (146,630)                                | (81,749)                                 |
| Proceeds from sale and redemption of short-term and                                     |  |  |
| long-term investment securities   | 134,709                                  | 60,750                                   |
| Purchase of property, plant and equipment   | (1,300)                                  | (837)                                    |
| Purchase of intangible assets   | (51)                                     | (53)                                     |
| Proceeds from sale of property, plant and equipment                                     | 5  | 238                                      |
| Subsidies received  | 294                                      | 294                                      |
| Proceeds from sale of shares of subsidiaries resulting                                  | -  | 77                                       |
| in change in scope of consolidation   | (100)                                    |  |
| Other, net  | (108)                                    | (56)                                     |
| Net cash provided by (used in) investing activities                                     | (13,168)                                 | (21,394)                                 |
| Cash flows from financing activities<br>Proceeds from short-term borrowings             | 13,500                                   | 28,000                                   |
| Repayments of short-term borrowings   | (13,500)                                 | (28,000                                  |
| Proceeds from disposal of treasury shares   | 543                                      | 520                                      |
| Purchase of treasury shares   | (38,535)                                 | (11)                                     |
| Proceeds from issuance of convertible bond-type   |  | (**                                      |
| bonds with subscription rights to shares  | 48,415                                   | -  |
| Dividends paid  | (14,929)                                 | (16,987                                  |
| Other, net  | (54)                                     | (110                                     |
| Net cash provided by (used in) financing activities                                     | (4,561)                                  | (16,588)                                 |
| Effect of exchange rate change on cash and cash   | 974                                      | 330                                      |
| quivalents  |  |  |
| Net increase (decrease) in cash and cash equivalents                                    | 8,063                                    | (7,959)                                  |
| Cash and cash equivalents at beginning of period  | 11,439                                   | 19,503                                   |
| ncrease in cash and cash equivalents resulting from                                     | _  | 190                                      |
| nclusion of subsidiaries in consolidation   | 10.502                                   |  |
| Cash and cash equivalents at end of period  | 19,503                                   | 11,733                                   |
|   |  |  |