

**KOEI TECMO HOLDINGS CO., LTD.**  
 Financial Highlights  
 for the Fiscal Year Ending March 2021 (FY2020)

Summary of Consolidated Statements of Income (millions of Yen)

	FY2019	FY2020		FY2021	
	Full Year Results	Full Year Results	YoY change ratio	Full Year Forecast	YoY change ratio
Net Sales	42,645	60,370	41.6%	65,000	7.7%
Gross Profit	22,556	39,071	73.2%	-	-
Operating Income	14,102	24,397	73.0%	24,500	0.4%
Income before income tax	18,869	39,299	108.3%	36,500	-7.1%
Net Income	15,306	29,550	93.1%	26,500	-10.3%

Net Sales by Segment

	FY2019	FY2020	
	Full Year Results	Full Year Results	YoY change ratio
Entertainment	39,106	56,808	45.3%
Amusement	2,860	2,977	4.1%
Real Estate	671	789	17.6%
Other	153	240	56.9%
Corporate & Elimination	-146	-445	-
Total	42,645	60,370	41.6%

Operating Income by Segment

	FY2019	FY2020	
	Full Year Results	Full Year Results	YoY change ratio
Entertainment	13,366	23,974	79.4%
Amusement	519	368	-29.1%
Real Estate	199	99	-50.3%
Other	17	-44	-358.8%
Corporate & Elimination	0	0	-
Total	14,102	24,397	73.0%

**KOEI TECMO HOLDINGS CO., LTD.**  
Consolidated Balance Sheets

	(millions of Yen)	
	Prior Fiscal Year (as of March 31, 2020)	Current Fiscal Year (as of March 31, 2021)
<b>Assets</b>		
Current Assets		
Cash and time deposits	12,890	11,995
Notes and accounts receivable	11,955	11,253
Marketable securities	337	5,238
Merchandise and Finished goods	97	161
Work in process	4	113
Raw materials	50	70
Other current assets	4,636	4,916
Allowance for bad debts	△9	△9
Total current assets	<u>29,963</u>	<u>33,739</u>
Fixed assets		
Property and equipment		
Buildings and structures, net	24,545	24,409
Land	14,615	14,930
Construction in progress	9	42
Other, net	1,572	1,399
Total Property and equipment	<u>40,743</u>	<u>40,781</u>
Intangible assets		
Other	191	240
Total Intangible assets	<u>191</u>	<u>240</u>
Investments and other assets		
Investment securities	71,350	113,176
Deferred tax assets	4,346	212
Net defined benefit assets	—	1,228
Other	1,196	1,291
Total investments and other assets	<u>76,894</u>	<u>115,909</u>
Total fixed assets	<u>117,829</u>	<u>156,931</u>
Total assets	<u>147,793</u>	<u>190,671</u>

	(millions of Yen)	
	Prior Fiscal Year (as of March 31, 2020)	Current Fiscal Year (as of March 31, 2021)
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable-trade	1,642	300
Short-term loans payable	13,000	—
Accounts payable- other	1,594	5,388
Income taxes payable	3,367	6,332
Accrued bonuses to employees	1,190	1,633
Accrued bonuses to directors	226	318
Allowance for sales returns	0	0
Allowance for sales discount	144	117
Allowance for customer-discount points	7	0
Allowance for loss on order received	—	35
Other current liabilities	2,916	6,894
Total current liabilities	<u>24,090</u>	<u>21,022</u>
Long-term liabilities		
Net defined benefit liability	199	—
Deferred tax liabilities	193	3,808
Provision for loss on litigation	181	—
Other long-term liabilities	781	710
Total long-term liabilities	<u>1,356</u>	<u>4,519</u>
Total liabilities	<u>25,446</u>	<u>25,541</u>
<b>Net assets</b>		
Shareholders' equity		
Common stock	15,000	15,000
Capital surplus	26,881	27,833
Retained earnings	88,758	110,529
Treasury stock	△2,036	△1,364
Total shareholders' equity	<u>128,602</u>	<u>151,999</u>
Accumulated other comprehensive income		
Unrealized gains or losses on securities	△3,058	14,596
Unrealized losses on revaluation of the land	△3,115	△3,115
Foreign currency translation adjustments	130	1,174
Remeasurements of defined benefit plans	△586	171
Total accumulated other comprehensive income	<u>△6,629</u>	<u>12,827</u>
Share subscription rights	373	303
Total net assets	<u>122,346</u>	<u>165,129</u>
Total liabilities and net assets	<u>147,793</u>	<u>190,671</u>